

Terms of Reference

Outcome Evaluation

Of the Kvinna till Kvinna Foundation's programme "Supporting Women's Civil Society in Improving the Institutional Response to Gender-based Violence in Bosnia and Herzegovina" (2018-2020)

Background information

The *Kvinna till Kvinna Foundation* is a Swedish foundation that supports women civil society organisations (WCSOs) in areas affected by war and conflict to increase women's power and influence and self-esteem. *Kvinna till Kvinna*'s overall vision is a world with sustainable peace based on democracy and gender equality, in which conflicts are managed through non-military means. Women should have power and agency to participate in the economic, social, and political development of society to the same extent as men. Kvinna till Kvinna's work is guided by the Women, Peace and Security agenda (i.e Security Council Resolution 1325 and subsequent resolutions).

Kvinna till Kvinna works with WCSOs and networks as the main direct target group. **Kvinna till Kvinna**'s strong field presence and cooperation with local women's organisations through local ownership guides all programmatic work. In addition to support to locally owned projects, Kvinna till Kvinna supports partner organisations in strategic planning, capacity development, advocacy, and networking.

Kvinna till Kvinna has cooperated with women's organisations in Bosnia and Herzegovina (BiH) for the past 25 years with the main objective of increasing women's power and influence. This engagement with WCSOs in BiH has provided *Kvinna till Kvinna* with extensive experience in supporting women and civil society in BiH and a thorough contextual understanding of women's rights and challenges in the region. Kvinna till Kvinna's country office is based in Sarajevo, and currently supports eleven partner organisations.

The programme

Gender-based violence (GBV) remains a widespread form of violation of fundamental human rights in BiH. Despite the comprehensive legal framework in place, concerns remain about the adequacy of the legislation and lack of harmonization of laws and public policies, as well as a slow progress towards the fulfilment of international standards, primarily the UN Convention on Elimination of All Forms of Discrimination

against Women (CEDAW) and the Council of Europe Convention on Preventing and Combating Violence against Women and Domestic Violence (Istanbul Convention).

The programme *Supporting Women's Civil Society in Improving the Institutional Response to GBV in BiH* (2018-2020) draws on the extensive experience and expertise of WCSOs in monitoring the implementation of national legislation and policies, as well as in providing assistance to women victims/survivors of violence. The program supports four partner organisations.

The purpose of *Kvinna till Kvinna*'s programme in BiH is to increase prioritization of women's human rights by the government, specifically related to the institutional response to combating and prevention of GBV. More specifically, the programme aims to stengthen 1) monitoring the response by law enforcement and judiciary and 2) advocacy for an efficient system to protect victims/survivors of GBV and an improved penal policy for domestic violence. Furthermore, through the program, 3) Kvinna till Kvinna aims to provide fora for networking for targeted women's organisations, networks and other allies at national level (specifically regarding issues related to GBV).

Another important part of this programme is the support to advocacy aimed at improving the reparation policies for women victims/survivors of conflict-related sexual violence.

The program is funded through a bilateral support by Sida, the Swedish International Development Cooperation Agency, in BiH. The current agreement is ongoing until the 30th of June 2021.

Kvinna till Kvinna is planning to continue drawing on good results of this programme during 2021-2024 and one purpose of this evaluation is to inform the future programming.

The assignment: Evaluation – focus on result/outcome evaluation

With this backdrop, *Kvinna till Kvinna* would like to assign an external consultant to evaluate the programme with special focus on effectiveness in creating change, problems/challenges encountered during programme implementation, sustainability of results, and extract the learnings and recommendations from this process.

A purpose of the evaluation is to assess the results achieved in relation to the programme goal and expected results as expressed in the programme application documents.

The evaluation should provide an opportunity to capture lessons learned and include recommendations that could serve as basis for strategic decisions regarding content and method for *Kvinna till Kvinna*'s future programmatic activities in BiH.

The consultant/s is to assess the effectiveness of change, challenges, results sustainability and impact of the programme, as well as strategic directions and methods for future programming.

The evaluation shall conform to OECD/DAC's Quality Standards for Development Evaluation. The evaluator/s shall use the Sida OECD/DAC Glossary of Key Terms in Evaluation.

The assessment shall include the following:

- A. An assessment of the relevance of the programme goals and design in contributing to desired change on local and national levels.
- B. An assessment of the achievement of the project goal and results, specifically regarding the 1) monitoring the response by law enforcement and judiciary and 2) advocacy for an efficient system to protect victims of GBV and an improved penal policy for domestic violence and 3) providing relevant networking fora for targeted women's organisations, networks and other allies at national level (specifically regarding issues related to GBV).
- C. The role of the programme in strengthening targeted women's organisations in terms of their cooperation and their role of being watch dogs at local and national levels.
- D. An assessment of the sustainability of achieved results and impact of the programme in contributing to improving the institutional response to combatting GBV, including identifying obstacles and enabling factors.
- E. An assessment of the effectiveness of the partner organisation's advocacy regarding the conflict-related sexual violence, including which factors contributed to its success or failure.
- F. Provide recommendations and lessons learnt for *Kvinna till Kvinna*'s programming and methods for future programming.

Examples of guiding evaluation questions:

• What change on local/entity/national level has the programme contributed to (e.g. legislative and policy changes, changes in standards, attitudes, skills, behavior, relationships)? What change has the program lead to for its target groups?



- How and to what extent do these changes contribute to achieve the goal and outputs of the programme? How have changes occurred? Are there any unintended changes?
- How has the programme benefited partner organisation's long-term monitoring and advocacy in achieving the sustainability of results?
- Has the choice of partner organisation's activities and methods been relevant and strategic for achievement of change? What is the degree of relevance of the work of the partner organisations and their implemented activities?
- To what extent are the interventions of the programme likely to contribute to sustainability of results at the policy level, specifically when it comes to improving the institutional response to GBV and victims' access to justice?
- To what extent has the programme contributed to strengthening the multisectoral responses and capacities of relevant stakeholders in improving their response to GBV?
- What is the added value of the programme when it comes to the harmonization of standards and policies across relevant sectors and between different governments levels?
- To what extent has the programme contributed in strengthening the partner organisations' watch-dog role, ie. monitoring of and advocacy towards law enforcement and judiciary in BiH?

Recommendations for the future:

- Given the planned continuation of the programme, what would be the most critical areas for Kvinna till Kvinna to take into consideration during a future programme phase? What would be the most relevant evaluation findings to incorporate in future programming? Are there any new focus areas the monitoring and advocacy should look at?
- What would be possible improvements or recommendations in any of the abovementioned areas or other aspects, that might have emerged during the evaluation?

Methodology

The assignment will be conducted partly as a desk study of available material. In order to complement the document review, interviews and potential survey with relevant representatives of *Kvinna till Kvinna*, partner organisations and other proposed stakeholders will also be conducted.



Sources for information:

- Desk study of available documentation *Kvinna till Kvinna* and partner organisations' proposals, reports, monitoring analysis and assessments, data, strategies; legislative changes documents, media outreach, etc.
- Interviews with the four partner organisations.
- Interviews with two to four other stakeholders, such as for e.g. members of the entity-level Multisectoral groups (key stakeholders in the chain of protection), the High Judicial and Prosecutorial Council (HJPC), entity-level Centres for Judicial and Prosecutorial Training, etc.
- Interviews with the donor, Sida in BiH
- Interviews with beneficiaries, i.e. the target groups of the Partner Organisations.

A more detailed framework for the evaluation will be discussed and developed by the consultant in dialogue with the *Kvinna till Kvinna* staff, at the beginning of the contract period.

Deliverables

- Work plan including activities, documents to be reviewed and timetable (to be developed in close consultation with *Kvinna till Kvinna* staff).
- Draft Evaluation report (including final list of documents reviewed).
- Final Evaluation report (approximately 25 pages in length).

Foreseen timeframe

Workplan ready	10 August 2020.
Research period (desk studies, interviews, etc.)	15 – 25 September 2020.
Draft of findings/First version	15 October 2020.
Final report	05 November 2020.

Required skills and competencies:

The consultant/s should have:

- University degree, preferably in human rights, international law, gender studies, political science or other related discipline.
- Extensive knowledge about Gender-Based Violence and Women Human Rights.
- Familiar with the socio-political context in BiH, including comprehensive knowledge about legislative framework relevant to GBV, gender mechanisms, and women civil society.
- Experience in conducting external evaluations of international development programmes.

- Excellent command of English, especially writing skills.
- Excellent command of Bosnian/Serbian/Croatian.
- Excellent analytical skills, including ability to analyse policy and political processes.
- Ability to plan and meet requirements on time.

Financial framework

The consultant/s' fees shall be specified as fees per day (per person, if applicable) including taxes, social security contributions and VAT. The total budget for the assignment shall cover all the costs, including salaries, any potential travel and per diem and any other expenses related to the assignment such as hiring of interpreter/ assistants.

Contracted consultant/s cannot further subcontract the assignment. In cases where the tender includes a team of consultants, their division of labour shall be presented in advance to *Kvinna till Kvinna*.

Deadline for submission of tender

Tenders must be sent to Kvinna till Kvinna no later than July 15, 2020. Kvinna till Kvinna intends to sign a contract no later than August 03, 2020.

Contact

Please submit the tender to Belma Becirbasic, Senior Programme Officer for Bosnia and Herzegovina (<u>belma.becirbasic@kvinnatillkvinna.se</u>).